



An
Phríomh-Oifig
Staidrimh

Central
Statistics
Office

2018 Annual Report





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Published by the
Central Statistics Office, Ireland,
March 2019

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Foreword

from the Minister



I welcome this first report on the Statement of Strategy 2017-2019 which reflects the progress made by the Central Statistics Office (CSO) in achieving its strategic goals throughout 2018. This is my first Annual Report on the CSO's Statement of Strategy since I became Chief Whip and Minister of State at the Department of the Taoiseach.

Good quality statistics help people to understand the changes taking place in Ireland's economy and society and I am pleased to see that the CSO continues to provide independent statistics and insight to inform effective debate and decision-making across government, business and our communities.

This report references new releases during 2018 which contribute to this ongoing information flow and I would like to single out a couple which caught my eye in the context of making informed decisions on the Irish economy. These include Irish Traders and the UK 2016, which analyses goods exports and imports with the UK in terms of the number and type of enterprises trading; a new publication - The Financial Sector in Ireland's National Accounts 2016 - which gives users important insight into the assets, employment and value added for the sub-sectors of the financial services industry; and the comprehensive annual Government Income and Expenditure results for 2012 – 2017, which were published in July 2018, to complement the regular quarterly Government Finance Statistics.

The CSO is increasingly delivering on its strategic commitment to build upon the traditional remit of independent compilation of official statistics and to produce value-adding knowledge and insight into key

sectors of the economy and developments in Irish society. In the context of the modern "post-truth" environment, such independence and the impartial compilation of fact and evidence-based information is crucial to inform policy makers, businesses and all those invested in building a fair and just society.

I would like to thank the CSO's staff for their ongoing professionalism and commitment to quality and innovation which can be seen in their tireless determination to explore better ways of providing statistical insights into Irish society and the economy for the widest possible spectrum of users.

A handwritten signature in black ink that reads "Seán Kyne".

Seán Kyne, T.D.

Government Chief Whip and Minister of State at the Department of the Taoiseach

March 2019

Introduction

from the Director General



Welcome to the first progress report on the Statement of Strategy 2017-2019 which continues the work of the 2016-2019 Statement of Strategy. The 2016-2019 Strategy was originally published in December 2016 and was revised in line with obligations under the Public Service Management Act, following the appointment of a new Minister of State in May 2017. The actions outlined in the 2017 Statement remained consistent with the actions published in 2016.

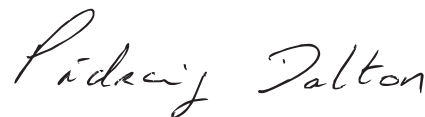
The Statement of Strategy sets out our twin objectives of providing evidence to support policy decisions and of working to empower the citizen with accurate, reliable and trustworthy information, supporting fact-based discussion, debate and opinion. The delivery of these objectives requires the CSO to deliver results across a complex suite of activities. Some of these activities require internal and structural change, while other activities focus on producing new and improved outputs for consumption by users across the spectrum, from expert policy analysis to interested citizens. The details of the work carried out to support these aims is outlined throughout this document.

A key development for data custodians, processors and controllers during 2018 was the entry into force of the General Data Protection Regulation (GDPR). This European Regulation is designed to deliver transparency, security and accountability in the handling of personal data, while standardising and strengthening the right of European citizens to data privacy. The Regulation recognises the special position of National Statistics Authorities such as the CSO and their obligations to produce Official Statistics. This statutory function is unchanged by the GDPR and the CSO continues to lawfully obtain information from a wide range of sources to underpin its work. Our mandate under the Statistics Act, 1993 makes it clear that the information collected by the CSO is to be used solely for statistical purposes and

is to be treated confidentially throughout all processing. It is an immutable value and an unchanging principle of our work that we ensure absolute adherence to the legal guarantee of confidentiality and that all of our activities comply with statistical and data protection legislation. The GDPR supports a position of data confidentiality and privacy which is already part of the DNA of the CSO.

In late 2018, the CSO was entrusted with a significant new national survey on the prevalence of sexual violence in Ireland, the first stage of which will involve the Office scoping a means of collecting this sensitive personal data in a manner which is confidential, ethical and designed to support accurate and reliable survey results. In so doing, protecting the privacy and supporting the needs of all involved will be our guiding principles. Conducting this type of highly sensitive survey extends the boundaries of the work of the Office in line with the evolving needs of Irish society. The CSO has also been requested to take over the Growing Up in Ireland study, the national longitudinal study of children and youth, from 2023, thereby embedding this important data collection, analysis and reporting activity in the canon of Official Statistics for Ireland.

The assignment of these surveys to the CSO is indicative of the respect and esteem in which the Office, and by implication the professionalism of our staff, are held. Our aim continues to be the delivery of a broad range of high quality independent and objective information outputs reflecting societal and economic evolution in Ireland. We have made considerable progress across all our strategic aims in 2018 because of the continued support of the CSO's committed and adaptable staff. I would like to thank them all for their hard work, professionalism and integrity in 2018.



Pádraig Dalton

Director General
March 2019

Our Strategic Aims



1. Turn data and statistics into information and knowledge for all

Strategic Aim 1.		Progress in 2018
<p>Deliver timely, relevant and accurate statistical information</p>	<p>Deliver on our extensive statistical work programme</p>	<ul style="list-style-type: none"> • In 2018 there were 310 electronic releases and 34 publications: 344 in total. • New products released in 2018 included the Well-being of the Nation 2017, Labour Force Survey, Aircraft Leasing in Ireland 2007 – 2016, Trade by Enterprise Characteristics 2016, Educational Attainment 2017, HSE Funded Optical Treatments 2013 – 2015, Estimates of Irish Pension Liabilities 2015, Productivity in Ireland, New Dwelling Completions, Population and Labour Force Projections 2017 – 2051 Report, Adult Education Survey 2017, amongst others. • The Response Burden Barometer (RBB) for 2017 reduced by 41.3% when measured against the peak year of 2008. The RBB is a measure of the total administrative burden placed on Irish enterprises and agricultural holdings by CSO surveys when calculated on an actual compliance basis • In March publication of Recorded Crime statistics resumed following a lengthy hiatus, using a new category “Under Reservation”, to indicate deficiencies in the underlying data sources which it is hoped will be resolved through cooperation between the CSO and the Garda Síochána. This new category reflects the CSO’s judgement as to how best to respond to clear user needs for the most accurate and current data available, whilst preserving the CSO’s focus on statistical quality. • The Office has commenced publication of horizontal reports, using administrative and secondary data sources to plug important gaps to inform policy and public discourse. The Higher Education Outcomes report published in conjunction with the Higher Education Authority in January 2018 was the first, with a series of further such outputs in the pipeline. A new release on New Dwelling Completions has been compiled using an innovative approach to linking the best available housing-related datasets together, resulting in the most accurate analysis available to date.

		<ul style="list-style-type: none"> • The first results from the new Labour Force Survey were published in January 2018, a significant output from the long-running Household Survey Development Project • In August 2018, the CSO published guidelines on statistical classification decisions (i.e. on or off the Government balance sheet decisions) to help with user understanding of the complexities and requirements of this statistical classification process. • The System of Health Accounts 2016 were published in June 2018 and included for the first time a time series for health care expenditure in Ireland that extended back to 2011. • A new publication - The Financial Sector in Ireland's National Accounts 2016 - was released in August 2018 giving users important insight into the assets, employment and value added for the sub-sectors of the financial services industry. • Programme for the International Assessment of Adult Competencies The Programme for the International Assessment of Adult Competencies (PIAAC) is a survey developed by the OECD that measures adults' proficiency in key information-processing skills - literacy, numeracy and problem solving in technology-rich environments. The CSO has agreed to conduct this survey on behalf of the Department of Education and Skills in 2021/2022. • Rebased short-term business statistics In 2018, the Industrial Production and Turnover Index, Retail Sales Index, Monthly Services Index, Wholesale Price Index and Agricultural Price Indices were all rebased to base 2015=100. These indices are rebased every five years in line with international practice and the requirements of EU statistical regulations.
	<p>Provide greater insight from our statistical outputs through improved communications, including the use of visualisation and linkage to other statistical outputs</p>	<ul style="list-style-type: none"> • The CSO continued to issue infographics marking calendar and sports events and updated the Baby Names App. In total over 50 infographics have been issued. The target audience is the general public and the aim is to build awareness of the information available from the CSO.
		<ul style="list-style-type: none"> • John Hooper Medal The results of the eighth John Hooper Medal for Statistics competition were announced in October 2018.

		<ul style="list-style-type: none"> • Young Scientist - Open Data award The Central Statistics Office sponsored an award to encourage young people to use open data. This award was for the most innovative use, or potential use, of CSO data. • CSO hosted the UNECE DissComm Conference in Cork in June 2018, which brought together Communications and Dissemination experts from National Statistical Institutes across the globe to discuss best practice and emerging trends in statistical communication. The Conference was an opportunity to raise the profile of the innovative work being undertaken in the CSO, to expand the range and scope of statistical communications and to source ideas to inspire future campaigns and approaches.
	Build in-house capacity to respond more efficiently to the data needs of users	<ul style="list-style-type: none"> • A new Office Policy on the Authorisation of Purchases & Payments was adopted in 2018. GDPR-related policies included a consolidated CSO Data Management Policy, Employee Privacy Policy and the CSO policy on Official Statistics and Data Protection.
		<ul style="list-style-type: none"> • For the second year in a row Ireland has been recognised as the most Open Data Mature country of the EU28. Ireland's Open Data Portal https://data.gov.ie/ is central to this international recognition, and CSO accounts for 4,360 of the 8,867 datasets published there. CSO facilitates the publication of datasets from 11 other public sector departments and agencies on the portal. • Work continued in 2018 on the development of the Eurostat Linked Open Statistical Data Hub project. The project is being developed with the National Statistical Institutes of France, Italy and Bulgaria.
Expand the range of our statistical products and services	Publish an improved suite of outputs from Census 2016	<ul style="list-style-type: none"> • Census update The CSO conducted a Census Pilot on September 23rd, with a field operation running for 5 weeks either side of this date and 10 weeks in total. Translations of the pilot Census forms were provided in Irish, Polish, Lithuanian and Russian. Pavee Point were given details of the pilot areas and promoted the pilot amongst their staff and provided local contacts for the pilot areas. • The Pilot Census tested new questions, including questions on Citizenship and Ethnicity, for possible inclusion in the 2021 census form. This is part of the preparations for Census 2021. A Census Advisory Group (CAG) was convened, the membership of which was reflective of the key users of census data. The pilot included the use of new technology to support improved field administration. • The Census Advisory Group (CAG) examined the submissions and proposed new questions as well as changes to existing questions that were included in September's pilot exercise.

		<ul style="list-style-type: none"> The results from the pilot are currently being analysed. The CSO will present its findings to the CAG prior to the end of Q1 2019. The content for the Census 2021 questionnaire recommended by the CAG will be presented to government in Q2 2019.
	Expand and develop statistical outputs on energy and environmental accounts	<ul style="list-style-type: none"> A new release on Fish Landings 2016 was published in March 2018
	Develop our macro-economic statistics to provide additional information on the Irish domestic economy	<ul style="list-style-type: none"> The new Productivity in Ireland 2016 publication was released on May 21st ,2018. These results are an important cornerstone of economic statistics and help users to understand how labour, capital and other factors drive economic growth. The results were presented at the Annual Nevin Economic Research Institute Labour Market Conference (May 22nd). The CSO invited users at the conference, and users from across the wider community of analysts, to engage actively on this new output. The annual National Income and Expenditure results which gave more definitive and detailed results for 2017 (including GNI*) estimates were published. The results include new detail on royalty payments to further help users understand the impact of globalisation on the macro-economic statistics. An important set of results on pensions was published on April 20th, 2018 with the release of the new annual "Estimates of Irish Pension Liabilities 2015" publication. This new publication includes analysis of funded schemes and Government managed schemes and includes results for two pension liability measurement concepts – accrued-to-date liabilities and open-system liabilities (which includes future pension liabilities).
Ensure the data is relevant and promote its use	Proactively identify and meet customers needs	<ul style="list-style-type: none"> The CSO hosted a seminar entitled Globalisation in Ireland: Understanding the Impact on Ireland's Accounts. This seminar was designed to delve into more detail on globalisation, offering further interpretation of the data for our users, while also giving users the opportunity to raise their own questions on the same topics. A new Housing Statistics Liaison Group was established in 2018 which will function as a discussion forum on matters related to Housing Statistics, and assist with understanding of existing or planned methodological changes In September the CSO hosted a delegation from Cuba on international trade in services. The visit was under a European Union programme for sharing expertise, and the Cuban delegation visited Ireland and Spain.

	<p>Improve communication and accessibility of our statistical products and promote their use</p>	<ul style="list-style-type: none"> • A new CSO visual identity, which reflects a modern and accessible approach to communicating and disseminating Official Statistics, was launched in January 2018 and has been well embedded. • Over 50 new infographics included material on new dwelling completions, the world meeting of families and Ireland’s economy were produced.
	<p>Further facilitate the use of microdata for statistical research purposes</p>	<ul style="list-style-type: none"> • From the 1st of January 2018, all off-site researchers have been using the Research Data Portal (RDP) to access CSO RMF data. • The Research Microdata Files (RMF) Review Group conducted a full review of RMF processes and presented a set of recommendations to the Management Board. Approved recommendations from the RMF Review Group are planned for implementation in 2019. It is planned that all on-site researchers will be using the RDP to access CSO RMF data from April 2019.

2.

Increase use of secondary data sources including administrative and Big Data

Strategic Aim 2.		Progress in 2018
Increase the use of secondary data sources	Continue to exploit administrative data in the production of official statistics	<ul style="list-style-type: none"> • Memoranda of understanding were signed with the Department of Social Protection , with ESB Networks, with the Department of Housing and with the Northern Ireland Statistics and Research Agency (NISRA) . • The CSO commenced publication of horizontal reports, using administrative data and secondary data sources to plug important gaps to inform policy and public discourse. e.g. the report on Higher Education Outcomes 2010 – 2014. • The CSO has a number of research projects under way in the field of Big Data. We collaborate with our partners in the international statistical community on these projects to learn from their experiences (e.g. scanner data, telecoms data, satellite imagery and traffic loop data). • Action 24 of Civil Service Renewal (Improve how data is collected, managed and shared) is also central to the development of the administrative system across the Civil Service and Official Statistics will be a down-stream beneficiary. We are making progress on all fronts with a growing awareness of the value to Ireland’s administrative systems of a National Data Infrastructure being a particular objective.
	Explore and exploit the potential of Big Data for the production of official statistics	<ul style="list-style-type: none"> • Significant work has been completed across the Office, including the development of Necessity & proportionality assessments, Data Protection Impact Assessments (DPIAs) and Transparency notices alongside delivery of organisation-wide GDPR training.
	Use the National Data Infrastructure (NDI) to develop new and improved statistical products	<ul style="list-style-type: none"> • PECADO (Population Estimate Compiled from Administrative Data Only) population estimates have been released (including detailed methodology notes and an interactive visualisation) as part of an Administrative Data Seminar held in December 2018. These outputs will be included in the new experimental statistics area of the CSO website when it is established. • The seminar also included an item showcasing the statistical potential of Eircodes by presenting some administrative counts disaggregated by electoral divisions. • We have engaged in joint research projects with Public Sector Bodies resulting in new statistical analysis and products.

3.

Continue to build the capacity of our people

Strategic Aim 3.		Progress in 2018
Build capacity in our people	Promote a culture of continuous learning and professional development to ensure staff work to their full potential and actively contribute to deliver the CSO's goals	<ul style="list-style-type: none"> • Work has progressed on the CSO's Statistical Training Framework in 2018. The framework and policy were published in 2018. It includes 13 statistical skill headings under Introductory, Foundation, Primary, Intermediate and Advanced for all stages of the GSBPM Model. It was published in conjunction with the UNHLG working group on the Modernisation of Statistics. We are currently piloting role specification forms as a basis for designing individual statistical learning paths. • UCD was notified, in early 2019, of their successful application to the European Masters in Official Statistics (EMOS) Board to deliver an EMOS programme in Ireland • The CSO has worked successfully with the Institute of Public Administration to continue to deliver the Professional Diploma in Official Statistics for Policy Evaluation. The course has been run since 2012. Thirty-six people graduated in 2018 with a further 39 enrolled for the 2018/2019 academic year.
	Build a strategic HR function to fully align with the changing business needs of the CSO	<ul style="list-style-type: none"> • A significant programme of recruitment activity was undertaken in 2018 to meet staffing demands for technical, specialist and general grades in the CSO. This encompassed both internal and open competitions, including: <ul style="list-style-type: none"> ◇ Open and internal Senior Statistician competitions ◇ Open Statistician competition ◇ Open regional Survey Interviewer competitions ◇ Open AP IT Data Architect and PO ICT competitions ◇ Open EO Graphic Designer competitions ◇ Internal AP and EO competitions

- CSO ran a very successful graduate placement programme in 2018. Recruitment took place across five streams (Statistics/Economics/Data Analysis, Information Technology, Multi-Media/Graphic Design/Digital Marketing, Environment, HR/Finance/Legal/Business Processing). Thirty-nine graduates have taken up a position in the CSO and two in other Government Departments.
- Development of the CSO's new People Strategy commenced in the second half of 2018. An extensive staff consultation process is under way, and it is expected that the strategy will be published in Q2 2019.
- An Office policy on internal mobility was published along with a policy on temporary assignment to higher duties.
- Work commenced in 2018 to develop a new HR operating model, reflecting a more strategic HR outlook incorporating business partnering as well as the widening of responsibility to the HR management of CSO field forces.
- The CSO has delivered training in unconscious bias to all members of our interview boards. This training was delivered by an expert in the field of Human Rights. The CSO is fully committed to equality and to supporting government programmes to improve gender balance particularly in relation to addressing under representation in Senior Management Grades.
- In 2017, 5.7% of our CSO employees identified as having a disability. This exceeds the Civil Service target of 3%. The CSO have a Disability Liaison Officer whose role is to support employees and ensure that the Office meets its obligations under the Civil Service Code of Practice on the Employment of People with Disabilities. '
- The CSO has taken part in the Willing, Able and Mentoring (WAM) graduate placement programme developed by the Association for Higher Education Access & Disability (AHEAD). The CSO was awarded WAM Leader Awards on two occasions in the last 5 years.

Implement an organisational-wide staff engagement and innovation programme

- The Engagement and Innovation Board (EIB) has completed its second year and several innovative projects have been delivered at local and organisational level as part of their programme.

Continue to create a positive working environment encouraging ongoing staff commitment to the organisation

- CSEES: The 2017 Civil Service Employee Engagement Survey results for the Civil Service were published on 28th March. 50 organisations and 21,365 civil servants took part in the survey run by the CSO, with a Civil Service response rate of 56%. The CSO response rate was 81%, a 9%-point increase on 2015.
- The CSEES results for the CSO have been presented to all divisions, to the Management Board and the Senior Management Group. A consultation process with all CSO staff has taken place, and an action plan has been finalised, based on staff feedback, and submitted to the CSMB.
- The principal conduit via which CSO relevant actions will be progressed is proposed to be the CSO Engagement & Innovation Board, which itself was a product of the inaugural CSEES.
- The Action Plan following the 2015 CSEES informed the direction priorities needed to take in employee engagement. The visibility and communication of these actions encouraged a high response rate in the 2017 CSEES in the CSO and hopefully will deliver an updated qualitative measure of where the Office currently sits in relation to staff engagement.

4.

Modernise our statistical processes and systems

Strategic Aim 4.		Progress in 2018
Enhance the robustness of our statistical process and systems	Implement an ambitious programme of transformation of our statistical processes and systems based on the international standard of the Generic Statistical Business Process Model (GSBPM)	<ul style="list-style-type: none"> • QMF Progress is well advanced on the storage of all statistical datasets in recognised corporate data stores classified by GSBPM stage and will be completed by Q1 2019. • 86% of statistical process documentation has been lodged to QIS in a GSBPM format. (900 documents and manuals). Work is ongoing in reaching full compliance. Block of work around assessing the quality of the documentation submitted, to commence shortly. • Business Register Development: The CSO is moving to modernise the platform for the business register, based on a business -driven functional specification, and in line with the CSO's strategic architecture to provide additional functionality required by each of the stakeholder business areas. • Business Statistics Transformation (BST): The Business Statistics Directorate successfully completed the re-organisation of their work in 2018. It comprised a re-organisation of business statistics in the CSO (120 staff) and process improvements in collection, editing and other phases of compiling business statistics.
		<ul style="list-style-type: none"> • Business Register User Needs Analysis: A user needs analysis for business register was conducted in 2017/18. This looked at needs in relation to data sources (including greater use of administrative data), data linkage between statistical topics, elimination of data silos, improvement of data quality, addressing new measurement challenges (e.g. information on globalisation, SMEs, trade etc.) and meeting EU obligations under the draft FRIBS regulation. This phase also looked at the experience of other national statistical offices.
		<ul style="list-style-type: none"> • Business Register Functional Specification: Following from the user needs analysis, a joint business and IT team was tasked with preparing the functional requirements for the business register, in consultation with all relevant CSO stakeholder areas (including national accounts, balance of payments, trade, transport).

		<ul style="list-style-type: none"> • The CSO's current web-hosting arrangement with LGMA is being replaced to continue to meet the requirements of our statistical outputs programme.
<p>Ensure the quality, integrity, protection and security of our data</p>	<p>Build an adaptive services platform that enables implementation of the GSBPM</p>	<ul style="list-style-type: none"> • The Quality Management Framework File Structure pilot project has been completed and has moved to Office-wide roll out. • A Directory of Products and Services produced by the CSO has been developed and rolled out to all statistical production areas. Development work is commencing on the Data inventory. Data attestation is now a standard business process.
	<p>Implement a GSBPM based Quality Management Framework</p>	<ul style="list-style-type: none"> • GDPR: The new General Data Protection Regulation (GDPR) came into effect on May 25, 2018. The Office has invested heavily in staff training and preparation for the new data protection regime. While GDPR preparations were spearheaded by the Data Office, ongoing ownership will need to become embedded in individual business areas, with Data Office as a consultant / expert advisor.
		<ul style="list-style-type: none"> • Significant work has been completed across the Office, including the development of Necessity & Proportionality assessments, Data Protection Impact Assessments (DPIAs) and Transparency notices alongside delivery of organisation-wide GDPR training, to comply with the new legislative requirements taking effect from May 25th.
	<ul style="list-style-type: none"> • Section 24(2) of the Statistics Act 1993 was updated by section 178 of the Data Protection Act 2018, to remove a reference to the previous Data Protection Act 1988 which was no longer valid. 	

5.

Coordinate, oversee and assure the quality of all official statistics produced in Ireland

Strategic Aim 5		Progress in 2018
Lead the development of the Irish Statistical System and drive the development of the NDI	Develop the Irish Statistical System in line with the NSB Strategy for Statistics 2015-2020	<ul style="list-style-type: none"> We have engaged in joint research projects with Public Sector Bodies (PSB) resulting in new statistical analysis and products. These engagements support the PSB to see the value of their data but also the importance of the quality of their underlying data. We have continued to promote and oversee the uptake of Irish Statistical System Code of Practice (ISSCoP) in the Irish Statistical System (ISS).
	Extend the programme of seconding statisticians to other departments to build a consistent, effective and coordinated analytical service for Government	<ul style="list-style-type: none"> We now have 21 professional staff embedded across 6 Government Departments/ Offices with demands for professional staff increasing all the time. There is a strong demand for secondments from current and new Departments; many have requested experienced statisticians and hopefully the opportunities on offer will appeal to experienced staff. Further secondments will be considered based on new statistician panels. One Senior Statistician and three Statisticians have been seconded to Government Departments during 2018.
	Drive the development of the NDI in cooperation with the Department of Public Expenditure and Reform, building towards a full legislation-backed information system to improve the scope and quality of administrative data	<ul style="list-style-type: none"> Progress is being made on the development of the Unique Business Identifier in the context of the National Data Infrastructure. This issue is being raised with the CSMB and the next update on the CSMB's Action 24 will include a decision for CSMB in relation to the Unique Business Identifier.
	Identify and execute pathfinder projects with government departments that deliver both value to policy or services and progress the evolution of the NDI	<ul style="list-style-type: none"> Progress is being made in relation to 'pathfinder projects' in partnership with Public Service Bodies and in relation to the work of the National Data Infrastructure (NDI) Champions Group.
	Develop the role of the CSO as coordinator of statistical activities across all producers of official statistics in Ireland in line with the Statistics Act 1993 and the revisions of the EU Regulation on European statistics	<ul style="list-style-type: none"> Progress is being made on the development of the Unique Business Identifier in the context of the National Data Infrastructure

Appendix 1: Reduction in Energy Usage Measures

Deliverables	Output Measures	2018
<p>The CSO has been engaged in an energy awareness campaign in conjunction with OPW since 2008.</p> <p>We are also engaged with the SEAI to report annually on our energy performance (S.I. 542 of 2009) We are committed to the Government objective to improve public sector energy</p>	<p>Reduce energy usage in the Cork and Dublin offices</p>	<ul style="list-style-type: none"> • In 2018 several significant projects were completed in the Cork office of the CSO i.e. a full retrofitting of all internal lights in the Cork office to energy efficient LED's, the replacement of the heating boilers and BMS upgrade to incorporate zoning of the building, meaning that we have the ability to regulate the heating in each of the 12 wings separately. The three lifts in the Cork office have also been replaced which should also contribute to more energy savings. • In Ardee Road, the toilet refurbishment was carried out with energy efficiency in mind and the boilers in the building have had an efficiency test carried out and all temperature sensors have been recalibrated. • In the Swords office, the water heaters have been converted to gas powered as opposed to electric powered and CSO is investigating the increased use of heating sensors throughout the office to try to reduce energy usage.



Appendix 2: Organisation Chart



Pádraig Dalton
Director General

Maria Hurley
Assistant DG
Corporate Affairs

John O'Leary
Principal Officer
Transformation &
Performance

Marie Creedon
Personnel Officer
HR & Finance

Elaine O'Mahoney
Principal Officer
Communication &
Dissemination

Andrew O'Sullivan
Assistant DG
Technology

Michael Martin
Principal Officer
Census Technology

John O'Connor
Senior Statistician
Infrastructure

Elaine Lucey
Senior Statistician
Applications

Joe Treacy
Director
Business Statistics

Donal Kelly
Senior Statistician
Agriculture, Transport
& Tourism

Tara Davis
Senior Statistician
Business Statistics,
Analysis and Results

Barra Casey
Senior Statistician
Prices

Paul J Crowley
Senior Statistician
Business Statistics,
Collection & Service
Outputs

Richard McMahon
Assistant DG
Social & Demographic
Statistics

Keith McSweeney
Senior Statistician
Social Analysis

Fiona O'Riordan
Senior Statistician
Social Data Collection

Diarmuid Reidy
Senior Statistician
Census Management

Edel Flannery
Senior Statistician
Labour Market &
Earnings

Cormac Halpin
Senior Statistician
Census Management

Gerard Reilly
Senior Statistician
Income Consumption
& Wealth

Brian Ring
Senior Statistician
Social Developments

Jennifer Banim
Assistant DG
Economic Statistics

Michael Connolly
Senior Statistician
National Accounts
Large Cases Unit

Brian King
Senior Statistician
Data Collection &
Quality

Gillian Roche
Senior Statistician
Government Account
Classifications

Christopher Sibley
Senior Statistician
BOP Analysis &
Dissemination

Patrick Quill
Senior Statistician
BOP & FS
Collection & Processing

John Sheridan
Senior Statistician
National Accounts
Annual Outputs

Orla McCarthy
Senior Statistician
International Trade
in Goods

Norita Murphy
Senior Statistician
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Compilation & Outputs

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Statistical Systems
Co-ordination Unit

John Dunne
Senior Statistician
Administrative Data Centre

Kieran Culhane
Senior Statistician
Statistical Systems
Coordination Unit

Ken Moore
Senior Statistician
Quality Frameworks &
Statistical Methods

Kevin McCormack
Senior Statistician
Sustainable Development
Goals & Indicator Reports

Gerry Brady
Senior Statistician
Environment & Climate

Paul M Crowley
Senior Statistician
Methodology

Declan Smyth
Senior Statistician
Statistical Systems
Co-ordination Unit
Horizontal Reports

Deirdre Cullen
Senior Statistician
Dept. of Education
& Skills

Alan Cahill
Senior Statistician
Dept. of Health

Ciaran Judge
Senior Statistician
Dept. of Employment
Affairs and Social
Protection

Appendix 3: Timeliness Monitor 2018

General Statistical & Thematic Reports

Publication	Current Timeliness					
	Frequency	Edition	Published	CSO Target	International Standard	Source of International standards
General Statistical Publications						
Measuring Ireland's Progress	Annual	2016	May 2018	56 Weeks	n/r	n/r
Statistical Yearbook	Annual	2018	October 2018	October	n/r	n/r
Women & Men in Ireland	Annual	2016	October 2017	February	n/r	n/r
Thematic Reports						
Cross Border Shopping Survey	<i>Ad hoc</i>	Q1 2018	December 2018			
HSE Funded Pharmacy Claims	<i>Ad hoc</i>	2013 - 2016	December 2018	n/r	n/r	n/r
Irish Traders and the UK	<i>Ad hoc</i>	2016	October 2018	n/r	n/r	n/r
Productivity in Ireland	<i>Annual</i>	2016	May 2018	n/r	n/r	n/r
HSE Funded Optical Treatments	<i>Ad hoc</i>	2013 - 2015	March 2018	n/r	n/r	n/r
Ireland Facts and Figures	<i>Ad hoc</i>	2017	March 2018	n/r	n/r	n/r
Higher Education Outcomes	<i>Ad hoc</i>	2010 - 2014	February 2018	April	n/r	n/r
Aircraft Leasing in Ireland	<i>Ad hoc</i>	2007 - 2016	February 2018	n/r	n/r	n/r
The Well-being of the Nation	<i>Ad hoc</i>	2017	January 2018	n/r	n/r	n/r
HSE Funded Dental Treatment	<i>Ad hoc</i>	2013 - 2016	July 2017	n/r	n/r	n/r
Foreign Direct Investment in Ireland	<i>Ad hoc</i>	2015	May 2017	n/r	n/r	n/r
Brexit - Ireland & UK in numbers	<i>Ad hoc</i>	2016	December 2016	n/r	n/r	n/r
Life in 1916 Ireland- Stories from Statistics	<i>Ad hoc</i>	2016	March 2016	n/r	n/r	n/r

Economic Statistics

Publication	Current Timeliness					
	Frequency	Edition	Published Within	CSO Target	International Standard	Source of International Standard
Balance of Payments						
Balance of International Payments	Quarter	Q3 2018	74 Days	85 Days	90 Days	Regulation (EC) No 184/2005
Quarterly International Investment Position & External Debt	Quarter	Q3 2018	74 Days	85 Days	90 Days	Regulation (EC) No 184/2005
Resident Holdings of Foreign Portfolio Securities	Annual	2017	43 Weeks	30 Weeks	39 Weeks	
Foreign Direct Investment	Annual	2017	43 Weeks	39 weeks	44 Weeks	Regulation (EC) No 184/2005
International Trade in Services	Annual	2017	44 Weeks	34 Weeks	39 Weeks	Regulation (EC) No 184/2005
Assets & Liabilities of the Financial Sector	Annual	2016	56 Weeks	52 Weeks	n/r	n/r
National Accounts						
Quarterly National Accounts	Quarter	Q3 2018	74 Days	70 Days	70 Days	Regulation (EU) No 549/2013
National Income & Expenditure: Annual Results	Annual	2017	29 Weeks	26 Weeks	n/r	Regulation (EU) No 549/2013
Government Income & Expenditure	Annual	2012 - 2017	29 Weeks	28 Weeks		Regulation (EU) No 549/2013
Gross Value for Foreign - owned multinational Enterprises & other Sectors	Annual	2016	32 Weeks	42 Weeks		Regulation (EU) No 549/2013
Estimates of Irish Pension Liabilities	Triennial	2015	April 2018		104 Weeks	Regulation (EU) No 549/2013
Government Finance						
Government Finance Statistics	Quarter	Q2 2018	111 Days	113 Days		Regulation (EU) No 549/2013
Government Finance Statistics - Annual - April Results	Biannual	2017	15 Weeks	16 Weeks	13 Weeks	Regulation (EU) No 549/2013
Government Finance Statistics - Final Results	Annual	2017	42 Weeks	42 weeks		Regulation (EU) No 549/2013

Government Finance Statistics Annual - Provisional Headline Results	Annual	2017 - 2017	October 2018			Regulation (EU) No 549/2013
System Health Accounts						
Systems of Health Accounts	Annual	2016	77 Weeks	78 Weeks	78 Weeks	Regulation (EC) No 1338/2008
Institutional Sector Accounts						
Non Financial	Quarter	Q2 2018	103 Days	105 Days	105 Days	
Non Financial & Financial	Annual	2017	46 Weeks	43 Weeks	39 weeks	Regulation (EU) No 549/2013
County Income & Regional GDP	Annual	2015	112 Weeks	108 Weeks	108 Weeks	EU regulations requires 104 weeks for transmission
Supply & Use Tables	Annual	2015	147 Weeks	161 Weeks	156 weeks	EU regulations requires 156 weeks for transmission
Estimates of the Capital Stock of Fixed Assets	Annual	2017	47 Weeks	52 weeks	104 weeks	EU regulations requires 104 weeks for transmission
External Trade						
Goods Exports & Imports	Month	Oct 2018	45 Days	45 Days	70 Days	Regulation (EC) 638/2004, Commission Regulation (EC) 96/2010, Council Regulation (EC) 1172/95 subject to Commission Regulation (EC) 1917/2000
Trade by Enterprise Characteristics	Annual	Feb 2017			n/r	n/r

Ireland's Trade in Goods	Annual	2017				Regulation (EC) 638/2004, Commission Regulation (EC) 96/2010, Council Regulation (EC) 1172/95 subject to Commission Regulation (EC) 1917/2000
Scoreboard						
Macroeconomic Scoreboard	Annual	2017	49 Weeks	48 Weeks	n/r	n/r
Environmental Statistics						
Domestic Building Energy Ratings	Quarter	Q3 2018	11 Days	30 Days	n/r	n/r
Non-Domestic Building Energy Ratings	Quarter	Q3 2018	11 Days	30 Days	n/r	n/r
Fish Landings by Irish Vessels	Annual	2016	March 2018		n/r	n/r
Material Flow Accounts	Annual	2016	679 Weeks	78 Weeks	104 Weeks	EU Regulation No 691/2011
Environmental Accounts Air Emissions	Annual	2016	96 Weeks	96 Weeks	91 Weeks	EU regulation No 691/2011
Annual	2016	96 Weeks	96 Weeks	91 weeks	Regulation (EU) No 691/2011	First publication
Environmental Taxes	Annual	2017	27 Weeks	30 Weeks	91 Weeks	Regulation (EU) No 691/2011
Environmental Subsidies & Similar Transfers	Annual	2016	66 Weeks	66 Weeks	n/r	n/r
Domestic Metered Public Water Consumption	Annual	2016	48 Weeks	30 Weeks	n/r	EU Water Framework Directive (2000/60/EC)
Networked Gas Consumption	Annual	2017	37 Weeks	39 Weeks	n/r	n/r
Public Income and Expenditure on Water Supply and Waste Water Treatment	Annual	2000 - 2013	September 2017		n/r	n/r
Business Energy Use Survey	Annual	2015	December 2018		n/r	n/r
Sustainable Development Indicators	Biennial	2017	24 Weeks	13 Weeks	n/r	n/r
Environmental Indicators Ireland	Biennial	2018	30 Weeks	13 Weeks	n/r	n/r

Social & Demographic Statistics

Publication	Current Timeliness					
	Frequency	Edition	Published Within	CSO Target	International Standard	Source of International Standard
Crime & Criminal Justice						
Recorded Crime	Quarter	Q3 2018	81 Days	90 Days	n/r	Garda Síochána Act 2005
		<p>27/03/2018 - The publication by the Central Statistics Office (CSO) of Recorded Crime statistics is wholly dependent on the provision of PULSE data by An Garda Síochána (AGS). As users are aware, there has been a number of data quality issues identified in relation to PULSE data.</p> <p>The CSO recognises that the deferral of these important statistics results in an information gap and is a source of frustration to users. The CSO has taken the decision to resume publication of Recorded Crime statistics under a new category "Under Reservation". This categorisation indicates that the quality of these statistics do not meet the standards required of official statistics published by the CSO. http://www.cso.ie/en/statistics/crimeandjustice/</p>				
Prison Recidivism	Annual	2010	306 Weeks	315 Weeks	n/r	n/r
Probation Recidivism	Annual	2010	306 Weeks	315 Weeks	n/r	n/r
Garda Recorded Crime Statistics	Annual	2014	101 Weeks	70 weeks	104 weeks	Garda Síochána Act 2005
Earnings & Labour Costs						
Preliminary	Quarter	Q3 2018	57 Days	56 Days	75 Days	Regulation (EC) 453/2008, , Regulation(EC) 450/2003, Council Regulation (EC) 530/1999, Regulation (EC) 1165/1999 , S.I. No. 115 of 2018. Statistics (Labour Costs Survey) Order 2018
Earnings & Labour Costs Annual Data	Annual	2017	26 Weeks	30 Weeks	n/r	Regulation (EC) 453/2008, , Regulation(EC) 450/2003, Council Regulation (EC) 530/1999, Regulation (EC) 1165/1999 , S.I. No. 115 of 2018. Statistics (Labour Costs Survey) Order 2018

Health						
Irish Health Survey	Quin- quennial	2015	Nov 2016		39 Weeks	Regulation (EC) No 1338/2008, Regulation (EU) No
Housing & Households	141/2013					
Household Budget Survey	Quin- quennially	2015/16	June 2017	n/r	n/r	Statistics Act 1993
Information & Society						
Information Society Statistics - Enterprises						<i>See Science & Technology, Business Statistics</i>
Information Society Statistics - Households	Annual	2017	24 Weeks	39 weeks	39 weeks	Regulation (EC) 808/2004
Labour Market						
Live Register	Month	Nov 2018	6 Days	6 Days	n/r	n/r
Monthly Unemployment	Month	Nov 2018	4 Days	4 Days	n/r	n/r
Industrial Disputes	Quarter	Q3 2018	57 Days	56 Days	n/r	n/r
Foreign Nationals: PPSN Allocations, Employment & Social Welfare Activity	Annual	2017	39 Weeks	60 Weeks	n/r	n/r
Labour Force Survey (LFS)						
Labour Force Survey (LFS)	Quarter	Q3 2018	51 Days	56 Days	84 Days	Regulation No (EC) 577/98
QNHS Detailed Employment Series	Annual	Q1 2017	118 Days	119 Days		Regulation (EC) No 577/98
LFS - Households and Family Units	Annual	Q2 2018				
LFS - Educational Attainment	Annual	2018	Dec 2018	22 Weeks	n/r	Statistics Act, 1993
LFS - National Transport Survey	Triennial	Q4 2016	March, 2017	-	n/r	n/r
Social Conditions						
EU-SILC	Annual	2017	50 Weeks	48 Weeks	48 weeks	Regulation (EC) No 1177/2003
Vital Statistics						
Vital Statistics Release	Quarter	Q2 2017	22 Weeks	26 Weeks	26 weeks	Eurostat
Irish Babies Names	Annual	2016	22 Weeks	26 Weeks	n/r	n/r
Vital Statistics Yearly summary	Annual	2017	21 Weeks	26 Weeks	n/r	
Annual Report on Vital Statistics	Annual	2016	96 Weeks	104 weeks	n/r	Eurostat
Marriages	Annual	2017	103 Days	91 Days	n/r	

Business Statistics

Publication	Current Timeliness					
	Frequency	Edition	Published Within	CSO Target	International Standard	Source of International Standard
Agriculture & Fishing						
Census of Agriculture	Decennial	2010	Dec 2012	130 weeks	130 weeks	Regulation (EC) No 1165/2008
Farm Structure Survey	Triennial	2016	May 2018			Regulation (EC) No 1166/2008 , Regulation (EU) No 715/2014
Milk Statistics	Month	Oct 2016	31Days	31 Days	60 Days	Council Directive No 96/16/EC
Livestock Slaughterings	Month	Nov 2018	20 Days	28 Days	60 Days	Regulation (EU) No 1165/2008
Agricultural Price Indices	Month	Oct 2018	42 Days	46 Days	47 Days	Regulation (EU) No 138/2004
June Crops & Livestock Final	Annual	2017	42 Weeks	48 Weeks	15 Weeks	Delegated Regulation (EU) No 2015/1557 updating Regulation (EC) No 543/2009, Regulation (EC) No 1165/2008
June Crops & Livestock - Provisional	Annual	2017	12 Weeks	15 Weeks	15 Weeks	Delegated Regulation (EU) No 2015/1557 updating Regulation (EC) No 543/2009, Regulation (EC) No 1165/2008
Area, Yield & Production of Crop	Annual	2017	12 Weeks	22 Weeks	39 Weeks	Delegated Regulation (EU) No 2015/1557 updating Regulation No (EC) 543/2009
December Livestock Survey	Annual	2017	10 Weeks	7 weeks	7 weeks	Regulation (EC) No 1165/2008
June Pig Survey	Annual	2018	11 Weeks	11 weeks	11 weeks	Regulation (EU) No 1165/2008
Regional Accounts for Agriculture	Annual	2017	41 Weeks	43 Weeks	n/r	
Agricultural Land Prices	Annual	2017	43 Weeks	43 Weeks	n/r	n/r
Agriculture Output, Input, Income - Advance Estimates	Annual	2018	(-) 25 Days	(-) 20 days	(-) 15 days	Regulation (EU) No 138/2004
Agriculture Output, Input, Income - Preliminary Estimates	Annual	2017	71 Days	74 days	31 days	Regulation (EU) No 138/2004
Agriculture Output, Input, Income - Final Estimates	Annual	2017	27 Weeks	26 Weeks	39 Weeks	Regulation (EU) No 138/2004
Meat Supply Balance	Annual	2017	42 Weeks	52 Weeks	n/r	n/r

Construction						
Planning Permissions	Quarter	Q3 2018	75 Days	80 Days	90 Days	Regulation (EC) No 1882/2003
Production in Construction Index	Quarter	Q3 2018	68 Weeks	75 Days	60 Days	Regulation (EC) No 1165/98 amended by Regulation (EC) No 1893/2006
Industry						
Production & Turnover	Month	Oct 2018	35 Days	35 Days	41 Days	Regulation (EC) No 1165/98
Industrial Stocks	Quarter	Q3 2017	69 Days	70 Days	n/r	n/r
Capital Assets in Industry	Quarter	Q3 2017	69 Days	70 Days	n/r	n/r
PRODCOM - Irish Industrial Production by Sector	Annual	2017	29 Weeks	30 Weeks	28 Weeks	Regulation (EEC) No 3924/91
Census of Industrial Production - Local Units, Regional & County Data	Annual	2016	100 Weeks	91 Weeks	91 Weeks	Regulation (EC) No 295/2008
Industrial Production, Distribution and Services Provisional Data	Annual	2017	49 Weeks	48 Weeks		Regulation (EC) No 295/2008
Multisectoral						
Structural Business Statistics	Annual	2016	90 Weeks	91 Weeks	91 Weeks	Regulation (EU) No 295/2008
Outward Foreign Affiliates Statistics (OFATS)	Annual	2016	82 Weeks	87 Weeks	87 Weeks	Regulation (EC) No 716/2007
Business in Ireland	Annual	2016	98 Weeks	95 Weeks	n/r	n/r
Business Demography	Annual	2016	79 Weeks	78 weeks	78 weeks	Eu Regulation No 295/2008
Response Burden Barometer	Annual	2017	38 Weeks	52 Weeks	n/r	n/r
Business Expenditure on Research & Development	Biennial	2015-2016	80 Weeks	76 Weeks	90 Weeks	Regulation (EC) No 995/2012 implementing Decision No 1608/2003/EC
Innovation in Irish Enterprises previously known as Community Innovation Survey	Biennial	2016	68 Weeks	82 Weeks	90 weeks	Regulation (EC) No 1450/2004 implementing Decision No 1608/2003/EC
Access to Finance	Ad hoc	2014	Mar 2016	n/r	n/r	n/r
Prices						
Consumer Price Index (CPI)	Month	Nov 2018	30 Days	30 Days	37 Days	Regulation (EU) No 2016/792
Residential Property Price Index	Month	Oct 2018	41 Days	50 Days	Q+85	Regulation (EU) No 93/2013
Wholesale Price Index (WPI)	Month	Nov 2018	20 Days	22 Days	35 Days	Regulation (EC) No 1165/98
Services Producer Price Index	Quarter	Q3 2018	75 Days	84 Days	112 Days	Regulation (EC) No 1165/98
Comparative Price Levels for Food, Beverages & Tobacco	Triennial	2015	25 Weeks	n/r	n/r	n/r

Science & Technology						
Information Society Statistics - Enterprises	Annual	2018	51 Weeks	50 Weeks	50 Weeks	Regulation (EC) No 808/2004
Information Society Statistics - Households						See <i>Information & Society, Social & Demographic Statistics</i>
Services						
Retail Sales Index	Month	Oct 2018	28 Days	28 Days	38 Days	Regulation (EC) No 1165/98 amended by Regulation (EC) No 1158/2005
Monthly Service Index	Month	Oct 2018	34 Days	35 Days	n/r	Regulation No 472/2008 amended by Commission Regulation (EU) No 715/2010, Council Regulation (EC) No 1165/98
Tourism & Travel						
Overseas Travel	Month	Nov 2018	20 Days	30 Days	n/r	Regulation (EU) No 692/2011
Tourism & Travel	Quarter	Q3 2018	73 Days	100 Days	180 Days	Regulation (EU) No 692/2011
Household Travel Survey	Quarter	Q1 2018	95 Days	120 Days	180 Days	Regulation (EU) No. 692/2011
			The CSO has deferred the publication of the Household Travel Survey Release and will advise of a revised publication time table in due course.			
Transport						
Vehicle Licensing	Month	Nov 2018	10 Days	10 Days	n/r	n/r
Aviation Statistics	Quarter	Q3 2018	10 weeks	13 Weeks	13 Weeks	Regulation (EC) No 546/2005
Road Freight Transport	Quarter	Q2 2018				
Transport Omnibus	Annual	2017	43 Weeks	49 weeks	n/r	n/r
Road Freight Inquiry	Annual	2017	30 weeks	32 weeks	43 weeks	Regulation (EC) No 70/2012
Statistics of Port Traffic	Annual	2017	26 Weeks	26 Weeks	37 Weeks	Directive No 2009/42/EC
Aviation Statistics	Annual	2016	15 Weeks	26 Weeks	26 weeks	Regulation (EC) No 546/2005
National Transport Survey						See <i>QNHS, Social & Demographic Statistics</i>

Statistical System Co-ordination Unit

Housing & Households					
New Dwellings Completions	Quarter	Q3 2018	Nov 2018		

Population

Publication	Current Timeliness					
	Frequency	Edition	Published	CSO Target	International Standard	Source of International Standard
Census 2016						
Preliminary Results	Five Yearly	2016	14 July 2016	14 July 2016	n/r	n/r
Summary Results - Part 1	Five Yearly	2016	06 April 2017	06 April 2017	n/r	n/r
Profile 1 - Housing in Ireland	Five Yearly	2016	20 April 2017	20 April 2017	n/r	n/r
Profile 2 - Population Distribution & Movements	Five Yearly	2016	11 May 2017	11 May 2017	n/r	n/r
Summary Results - Part 2	Five Yearly	2016	15 June 2017	15 June 2017	n/r	n/r
Profile 3 - An age Profile of Ireland	Five Yearly	2016	06 July 2017	06 July 2017	n/r	n/r
POWSCAR - Research micro data file	Five Yearly	2016	20 July 2017	20 July 2017	n/r	n/r
Small Area Population Statistics (SAPS) - All Variables	Five Yearly	2016	20 July 2017	20 July 2017	n/r	n/r
Profile 4 - Households & Families	Five Yearly	2016	27 July 2017	27 July 2017	n/r	n/r
Profile 5 - Homeless Persons in Ireland	Five Yearly	2016	10 July 2017	10 August 2017	n/r	n/r
Profile 6 - Commuting in Ireland	Five Yearly	2016	31 August 2017	31 August 2017	n/r	n/r
Profile 7 - Migration in Ireland	Five Yearly	2016	21 September 2017	21 September 2017	n/r	n/r
Profile 8 - Irish Travellers, Ethnicity & Religion	Five Yearly	2016	12 October 2017	12 October 2017	n/r	n/r
Profile 9 - Health, Disability & Carers	Five Yearly	2016	02 November 2017	02 November 2017	n/r	n/r
Profile 10 - Education, Skills & the Irish Language	Five Yearly	2016	23 November 2017	23 November 2017	n/r	n/r
Profile 11 - Employment, Occupations & Industry	Five Yearly	2016	14 December 2017	14 December 2017	n/r	n/r
Population & Migration Estimates	Annual	2017	22 Weeks	17 Weeks	n/r	n/r



Appendix 4: Disclosure of Payment Practices

Prompt Payment of Accounts Act 1997

Internal procedures are in place to comply with the Prompt Payment of Accounts Act, 1997 as amended by the European Communities (Late Payment in Commercial Transactions) (S.I. No. 580 of 2012).

Prompt Payment to Suppliers

The financial and accounting rules and procedures in the CSO accord with relevant legislation and with the circulars and guidelines issued by the Department of Finance. The Government introduced a further non-statutory requirement in June 2009 to reduce the payment period by Government Departments and Offices to their suppliers from 30 to 15 days. Every effort, consistent with proper financial procedures, is made to ensure that all suppliers are paid within this time frame.

Reporting Requirements

As part of the 15-day prompt payment requirement, the CSO publishes Quarterly Prompt Payment Reports on its website.

